Applied Machine Learning for Business Analytics

Lecture 12: Why do ML Projects Fail in Business

Lecturer: Zhao Rui

Logistics

- Thanks for your participation in the Kaggle Competition
- We have two quizzes for attendance check (2 points for each)
 - Even if you miss all, you will get 6 points for attendance
 - Scores would be released before next Friday
- Kaggle report would be due @ April 20th (One more weekend)
- Group project would be due @ April 27th
 - Naming of files!
 - Word and latex templates have been provided
 - https://bt5153msba.github.io/project/BT5153 ProjectGuidelines Grading%20Criteria.pdf

Your Voice Matters

- Your Voice Matters
 - o BT5153 requires training data for better performance in the future
 - "Student Feedback" under Account in Canvas
 - Thanks ahead for your time!

Agenda

- 1. Vibe Coding
- 2. Zillow Offers
- 3. Course Summary

1. Vibe Coding

Vibe Coding

- LLMs excels at writing, brainstorming and generating text
- It also highly effective at writing code
- With co-pilot features in IDE like cursor, there is a new concept popularized by Andrej Karpathy called Vibe Coding
 - It is a prompt-driven approach to software development where you write software by <u>describing what you want in</u> <u>natural language</u>, and let an Al generate the code



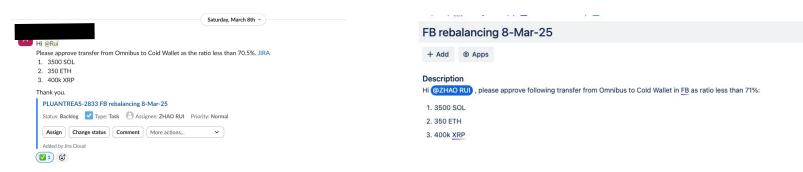
There's a new kind of coding I call "vibe coding", where you fully give in to the vibes, embrace exponentials, and forget that the code even exists. It's possible because the LLMs (e.g. Cursor Composer w Sonnet) are getting too good. Also I just talk to Composer with SuperWhisper so I barely even touch the keyboard. I ask for the dumbest things like "decrease the padding on the sidebar by half" because I'm too lazy to find it. I "Accept All" always, I don't read the diffs anymore. When I get error messages I just copy paste them in with no comment, usually that fixes it. The code grows beyond my usual comprehension, I'd have to really read through it for a while. Sometimes the LLMs can't fix a bug so I just work around it or ask for random changes until it goes away. It's not too bad for throwaway weekend projects, but still quite amusing. I'm building a project or webapp, but it's not really coding - I just see stuff, say stuff, run stuff, and copy paste stuff, and it mostly works.



Generated by GPT-4o

Take Slack2JIRA Bot As an example

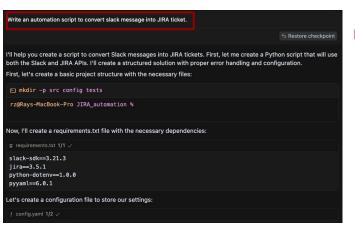
- Treasury team need to submit JIRA and write slack message for every crypto fund movement
 - It is happening every day (From Monday to Sunday)
 - However, the same content, just in different format.
 - Can we automate the flow from Slack to JIRA?



Use Vibe Coding

- Let us try to use vibe coding.
 - Yes, maybe some RPA softwares can handle this task
- After roughly 30 mins (vibe coding + joining in a meeting), POC was done
 - Never change or type any code base
 - Only talk with code-agent (via Cursor)
 - Give request
 - Refine request

Use Vibe Coding



Initiate PRD





Refine PRD

Retrospective Meeting

Use Vibe Coding



· From: @To Van Hung (to.vanhung@pluang.com)

Channel: #test-jira
Date: 2025-03-18 17:33:16

JIRA Ticket

2025-03-18 17:34:25,338 - INFO - Created JIRA ticket PLUANTREAS-2921 from To Van Hung's message in #test-jira

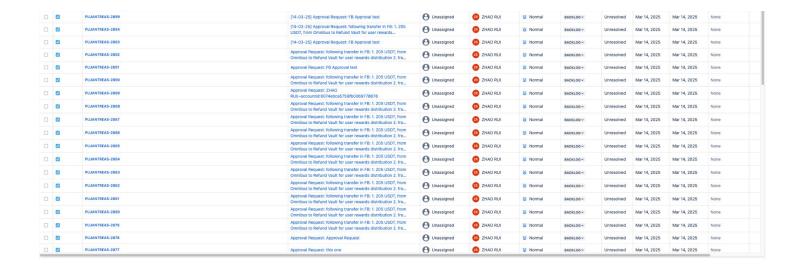
2025-03-18 17:34:25,025 - INFO - Added watcher ZHAO RUI to PLUANTREAS-2021 2025-03-18 17:34:25,338 - INFO - Added watcher Andiasa Adesia to PLUANTREAS-2921 2025-03-18 17:34:25,338 - INFO - Successfully created JIRA ticket PLUANTREAS-2921

Created JIRA ticket PLUANTREAS-2921 from To Van Hung's message in #test-jira 2025-03-18 17:34:25,339 - INFO - Script completed successfully at 2025-03-18 17:34:25

What might be the next

- More automation/software would be built
 - Al-assisted programming will enable non-tech ppls to write code & softwares
- There is still a gap between Vibe code and production-ready code
 - Al-generated code is often promising but incomplete
- As developers, use Vibe coding is actually more mentally exhausting
 - Since all of easy tasks have been automated, you will be responsible for the more challenging ones. Debugging Al-generated code would be more labor-intensive
 - All managers should have the same feeling :)
- It remains essential to understand the fundamental principles of software development
 - We have already seen more and more git repos or software projects unintentionally leaking API credentials.
 - You need to identify the source of bugs, even if you do not need to debug them by yourself.
- Maybe we can see more vibe marketing, vibe operation?
 - Execution would be automated.

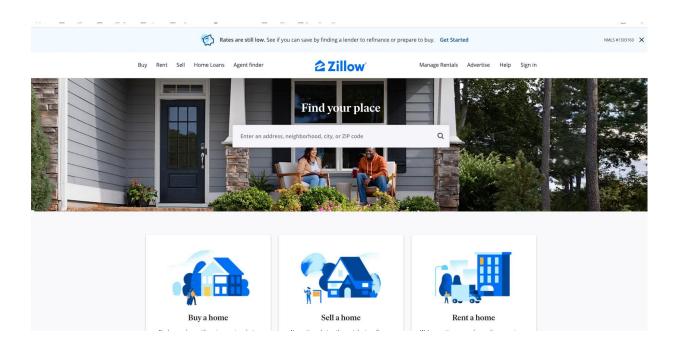
The Reality of Vibe Coding



2. Zillow Offers

Zillow

• an America online real-estate marketplace company



Zillow's Business Model



















- How does Zillow make money?
 - https://seoaves.com/zillow-business-model-how-does-zillow-make-money

Zillow Offers:

- The system called "Zestimate" will analyze multiple data and predict the housing price as the bids for the seller
- A home sale can be completed in a matter of hours
- Due to the speed and convenience of the sale process, zillow can purchase houses below 0 market value. After repairs and simple renovation, the houses could be sought to a new buyer at a higher price.
- The delta in the price + commission fees charged from buyer and seller are the gross profits 0

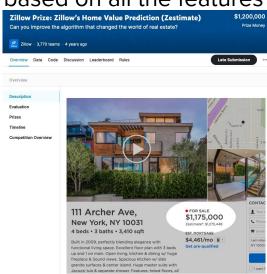
1M Kaggle Competition

At 2018, Zestimate launched a one-million kaggle competition

 In the competition, you will build machine learning models to predict the log error between the actual sale price and the Zestimate based on all the features

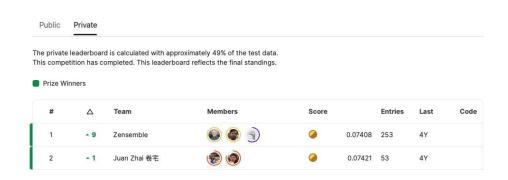
of a home

logerror = log(Zestimate) - log(SalePrice)

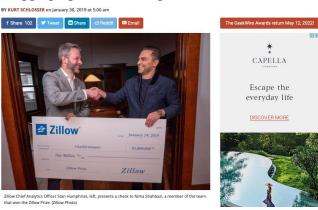


1M Kaggle Competition

 The winning solution pushed the Zestimate's current nationwide error rate of 4.5% to below 4%



Meet the 'Zillow Prize' winners who get \$1M and bragging rights for beating the Zestimate



Zestimates was deployed to make offers

Zillow will now make cash offers for homes based on its 'Zestimates'



By <u>Clare Duffy</u>, <u>CNN Business</u> Updated 1550 GMT (2350 HKT) February 25, 2021



Zillow's "Zestimates" will now represent initial cash offers to homeowners in some markets.

Stock Price from Oct 2021 to Mar 2022



What went wrong with Zillow Offers?

Zillow, facing big losses, quits flipping houses and will lay off a quarter of its staff.

The real estate website had been relying on its algorithm that estimates home values to buy and resell homes. That part of its business lost about \$420 million in three months.

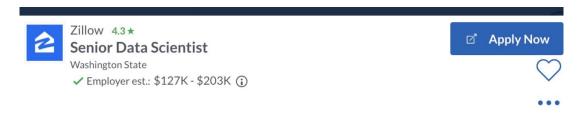
Zillow is sitting on thousands of houses worth less than what the company paid for them. Caitlin O'Hara for The New York Times

What went wrong with Zillow Offers?

- 1. Use ML to predict home prices
- 2. Use predicted prices to flip houses
- 3. ML models over-predict house prices
- 4. Buy houses at higher prices

Blaming game

- 1. Prophet: A python library for forecasting
- Kaggle-style data science
- 3. Leadership
- 4. ML/DS team



 Proven experience with Forecasting and Time Series modeling, especially Prophet, is strongly preferred.

Prophet

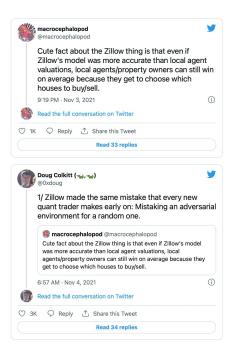
- The model is developed by Facebook to predict the web traffic
 - Housing price do not have strong seasonality pattern which is different from web traffic

This is an accurate description of what Prophet's model is. To get a little more in the weeds, Prophet does the following linear decomposition:

- g(t): Logistic or linear growth trend with optional linear splines (linear in the exponent for the logistic growth). The library calls the knots "change points."
- s(t): Sine and cosine (i.e. Fourier series) for seasonal terms.
- h(t): Gaussian functions (bell curves) for holiday effects (instead of dummies, to make the effect smoother).

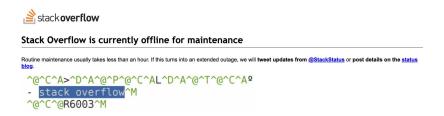
Adverse Selection

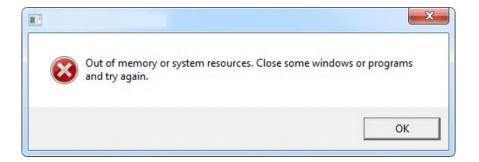
 Even the model accuracy is high, property owners will only sell when the predicted price is higher than their expected price



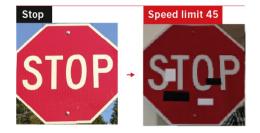
ML systems fail silently

Normal softwares fail





ML systems fail





What is an ML failure?

A failure happens when one or more expectations of the system is violated.

Two types of expectations:

- Operational metrics: e.g. response time, downtime
- ML metrics: e.g. accuracy, MSE, BLUE score (machine translation)

What is an ML failure?

A failure happens when one or more expectations of the system is violated

- Traditional software: mostly operational metrics
- ML systems: operational + ML metrics
 - Ops: returns the risk scores of users within 800ms latency on average
 - ML: Accuracy as 80%

ML system failures

- If you call API to infer the user's risk score and get no response-> ops failure
- If the prediction is incorrect -> ML failure?

ML system failures

- If you call API to infer the user's risk score and get no response-> ops failure
- If the prediction is incorrect -> Might not be

ML failure when the predictions are consistently wrong

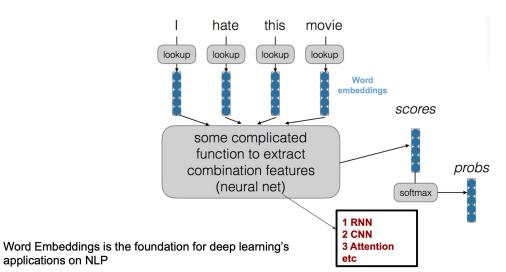
3 Course Summary

Recap: LLM

From Bow to Word2Vec

applications on NLP

- From Word2Vec to Transformers Auto-encoders
- LLMs



Recap: Bridge the Gap

- Introduction to Machine Learning and its Application
 - Gap between theory and practice
- Data Preparation
- Machine Learning Modelling
- Machine Learning Evaluation
- Machine Learning Deployment
- Explainable Machine Learning
 - Interpretability (remember the case: pokemon vs digimon or jpeg vs png)
- Why do ML Projects Fails in Business
 - Business Understanding/Product Sense First



Thank You

- Immense thanks to Xiaohui and Dingyu
- Enjoy having all of you in BT5153 this year. Appreciate your hard work!